UNIVERSITY OF CALIFORNIA, SANTA BARBARA

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SANTA BARBARA + SANTA CRUZ

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February 6, 2024

President Harriet B. Nembhard Office of the President Harvey Mudd College R. Michael Shanahan Center for Teaching and Learning 301 Platt Blvd. Claremont, CA 91711

Dear President Nembhard,

Please accept my warm personal congratulations on the honor of your inauguration as the sixth President of Harvey Mudd College on March 1, 2024.

Although I regretfully am unable to attend your inauguration ceremony, on behalf of the faculty, staff, and students of UC Santa Barbara, I send you our best wishes on this most special occasion.

Sincerely,

ZT.

Henry T. Yang Chancellor